



East-West Center

Office of the President

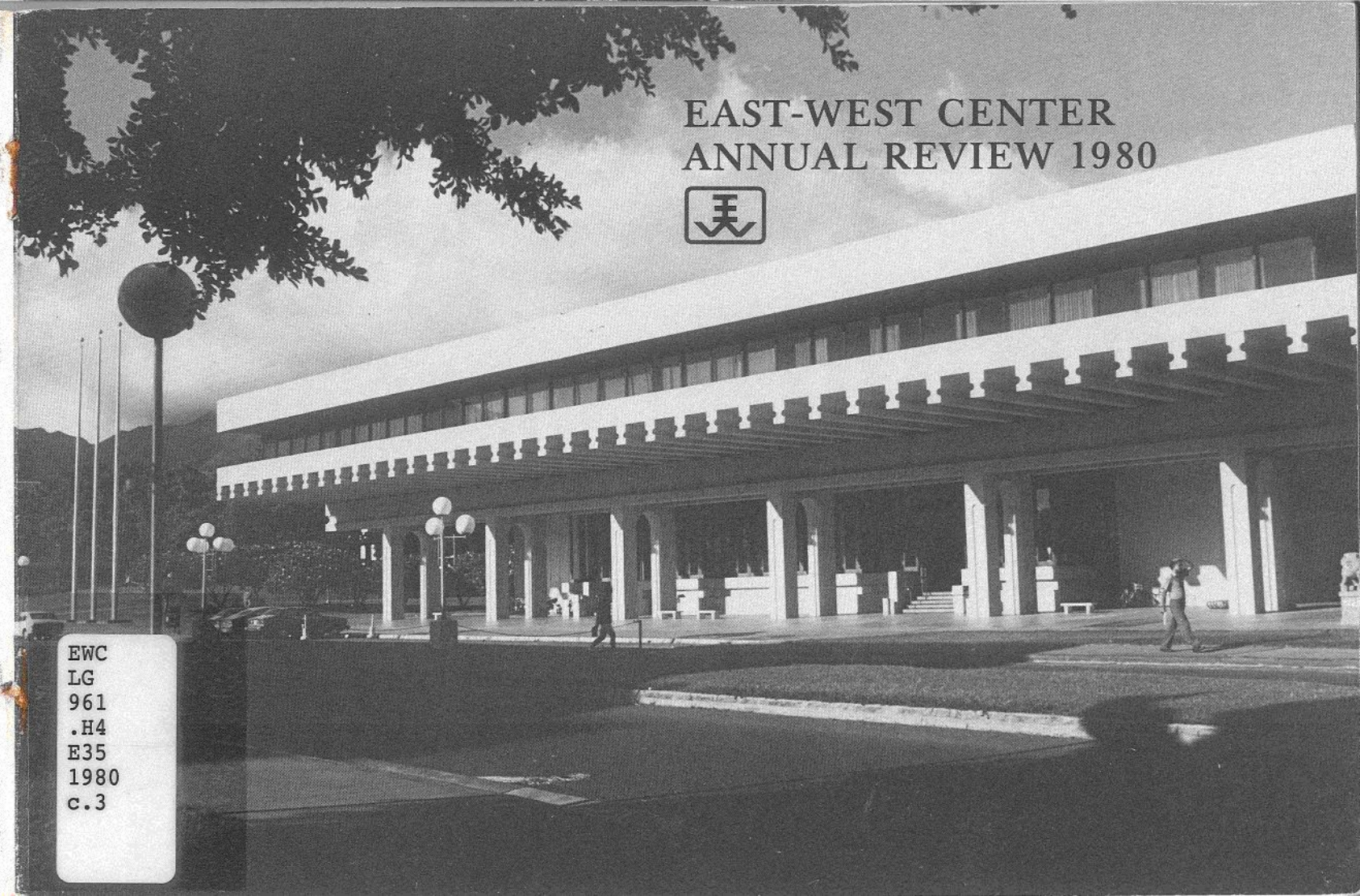
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EAST-WEST CENTER ANNUAL REVIEW 1980



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How many more of us can the earth hold and sustain? Can we consume our resources at present rates, take care of the wastes, and maintain a viable environment? When cultures encounter each other through governments, corporations, and international organizations, will we benefit or suffer? Can we communicate better to get answers to these questions? What can be done to mobilize human energy and intelligence to solve human problems?

At the East-West Center we bring together people from Asia, the Pacific, and the United States to analyze problems and search for alternative solutions. Here you'll find scholars, national policy planners, corporate decision makers, and graduate students. The challenge is to work together in an atmosphere of equality, mutuality, and respect.

The East-West Center is an axis for ideas and action, a place for building better relations and understanding. Together, as world partners, we can shape a better future for our planet.

EAST-WEST CENTER ANNUAL REVIEW 1980



For fiscal year ended September 30, 1980.



Office of the President
East-West Center
1777 East-West Road
Honolulu, Hawaii 96848

Year in Review

The year 1980 brought significant changes to the East-West Center.

The Center celebrated the 20th anniversary of its founding, paid tribute to the many achievements of retiring President Everett Kleinjans, improved cooperative program relationships with the University of Hawaii, and moved to increase the involvement in Center projects of policy makers from Asia, the Pacific area, and the United States.

This past year also saw the initiation, continuation, or completion of a number of major research projects within the Center's five problem-oriented institutes and Open Grants.

On May 14, 1980, the 20th anniversary of President Eisenhower's signing of the bill authorizing the establishment of the East-West Center, a major symposium on "China and the Nations of the Pacific" was held in Washington, D.C. Former Senator J. William Fulbright and Dr. B.D. Nag Chaudhuri of India, both members of the Center's Board of Governors, served as Honorary Chairman and Program Chairman, respectively. The symposium, held at the National Academy of Sciences auditorium, included presentations by a number of Center research associates and participants. The proceedings of this 20th anniversary symposium are scheduled for publication in the near future.

The Washington, D.C. symposium was one of several special events marking the East-West Center's 20th anniversary in 1980, which took as its theme "Building a Pacific Community." Other events included:

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- Sponsorship of a Pacific Community Lecture Series which brought distinguished individuals to Hawaii to share with the Hawaii community their insights into Pacific-related concerns.
- A special conference in March 1980 to explore "Development the Pacific Way." More than 100 individuals—including 14 heads of government—from some 26 countries and territories and numerous international foundations and organizations met for three days to consider the development problems and priorities and the place of the Pacific Islands in the world community. Their discussions have led to the establishment of a new, interdisciplinary Pacific Islands Development project at the Center.
- An International Alumni Conference held at the Center July 27-August 2, which brought together 230 alumni from 24 countries to meet and discuss presentations on 20 topics related to the theme "East and West: Perspectives for the 80s." The Alumni Conference also laid the groundwork for formally establishing an International Alumni Association which will serve to strengthen ties between the Center and its 30,000 alumni.
- Publication of a special 20th anniversary booklet to help the Center's many friends visualize the changes and achievements which have marked the Center's first two decades of existence.

The year 1980 also brought the retirement of Dr. Everett Kleinjans, who has served as Chief Executive Officer of the East-West Center for the past 12 years. In recognition of his

services to the Center, Hawaii Governor George Ariyoshi presented President Kleinjans with the Center's highest award, the Distinguished Service Award, at the Center's Annual Convocation in September. Dr. Kleinjans was appointed Honorary Research Scholar at the Center for FY 1981.

The Board of Governors began a search for a new Center president to succeed Dr. Kleinjans upon his resignation from the post on September 30, 1980. The Board appointed me to serve as interim president, and the new president, Dr. Victor Li, professor of international legal studies at Stanford University, will assume his new position on October 1, 1981.

During the past year, the five institutes continued to refine and improve the quality of their cooperative research, training, and educational programs.

These programs are funded primarily by the U.S. Congress, which appropriated \$14,667,000 to conduct East-West Center programs in FY 1980 (see page 25). In addition, 18 Asia/Pacific governments as well as United Nations and U.S. government agencies contributed a total of \$1,668,504 in cash, donated services, and contracts and grants in the fiscal year (see page 17). Private donors—including cooperating institutions and enterprises—contributed a total of \$894,083 (see page 19). More than 1,700 scholars, researchers, and other individuals from both the public and private sectors participated in Center projects and activities during the year (141 research fellows, 1,232 professionals, and 387 graduate students).

Detailed information on the activities and accomplishments of each institute appears in the East-West Center's "Twentieth Annual Report," available upon request. Among the highlights for 1980 were:

- A major conference on the analysis of China's population, held in May by the Population Institute, which brought together experts on China's population. The conference contributed to improved estimates of China's population and identified continuing problems in estimation. The conference marked the beginning of planning for cooperative research and training activities between the East-West Population Institute and agencies of the People's Republic of China.
- Accelerated development of the Asia-Pacific Energy Studies Consultative Group (APESC), sponsored by the Resource Systems Institute. The organization provides a mechanism for persons close to the policy level from the nations of the region to compare problems and policies related to energy. In February 1980, APESC met in Honolulu for a substantive conference on national policies and for a meeting of the APESC Steering Committee. Attending the conference were representatives from institutions of 14 countries and three international organizations. The international journal *Energy* is devoting an entire issue to the papers presented at the conference.
- The strengthening and expansion of the Environment and Policy Institute's institutional linkages. (EAPI, established in October 1977, is the newest of the Center's five problem-oriented institutes.) Numerous organizations joined EAPI as official co-sponsors

of specific activities in 1980. These included four United Nations organizations, 17 government agencies, and 16 academic and research institutions.

- The development of much-needed journalism training materials for Pacific Islands journalists in cooperation with the Pacific Islands News Association. Communication Institute researchers completed a field survey of journalism-training needs and a draft manuscript of a training manual in 1980. Work is now underway to finalize the materials and distribute them for use throughout the Pacific.
- A more sophisticated understanding of the complex cultural problems involved in international treaty negotiations. Last year, the Culture Learning Institute co-sponsored with the University of the Philippines Law Center in Manila the first research conference on cultural development in the Association of Southeast Asian Nations (ASEAN). Research findings are being disseminated in six books to be completed and published in 1981 and 1982.
- New insights into the causes of famines, and the steps governments can take to more accurately predict when and where they will occur. The Resource Systems Institute's Famine Warning System program, completed in FY 1980, involved a careful examination of past famines in Bangladesh and other Asian/Pacific countries. This resulted in the creation of a computer mapping program to track and assess early warning indicators of famine. With this information, governments can take steps to mitigate the effects of such catastrophies.

- An invitation extended by the People's Republic of China to scholars from the Environment and Policy Institute to present a series of lectures on the topics of environmental (natural systems) assessment and economic valuation. Great interest was expressed on the part of the Chinese government regarding these assessment and valuation methods, and a long-term exchange of experiences has begun.
- An increase in the number of Jefferson Fellows brought to the United States by the Communication Institute. With the aid of additional financial support from the Korean Traders Scholarship Foundation and the Asian Foundation, the number of fellows was increased to ten during FY 80. As Jefferson Fellows, mid-career journalists come to the Center for a period during which they are relieved of deadline pressures. They are provided an opportunity to draw upon the expert resources of all the Center's institutes to gain knowledge and understanding of issues of common concern to the United States, Asia and the Pacific.
- The elaboration of new techniques to better understand why individuals choose to bear the number of children they do. Armed with this information on the fertility decision process, governments can more accurately predict and plan for future population growth while also devising new strategies to reduce that level of growth.
- Research by the Culture Learning Institute on the complex web of social and cultural factors affecting the operations of multi-national corporations from both the developing and developed nations. Support for this research was received from the Organization for Economic Cooperation and Development (OCED) and the World Bank.

- Development of environmental guidelines for offshore oil exploration and production. A number of Asian and Pacific countries have undertaken programs for the exploration and production of offshore oil and gas. The Environment and Policy Institute has drafted a set of guidelines for review by oil companies and government policy makers to help them proceed with their activities in an environmentally sound fashion.

The Center devoted considerable energy during 1980 to the task of strengthening relations with the University of Hawaii, and with the larger Hawaii community within which both institutions operate.

The number of Center researchers with joint, adjunct, or affiliate status at the University increased from 34 to 39 during FY 80, and the number of University faculty members with joint or adjunct appointments in the Center increased from 10 to 16.

Individual institutes are also developing more cooperative programs with the University. For example, the Communication Institute has been working with the University of Hawaii to establish a Development Communication specialization within the master's program of the University's Communication Department. Also, the Environment and Policy Institute is cooperating with the University in developing an Environmental Studies Program.

Efforts to increase the involvement of policy makers in Center projects continued throughout FY 80. Their participation in professional workshops and seminars—and their involvement in both preliminary planning activities for new projects and the evaluation

of projects and activities relevant to their policy interests—increased noticeably during the past year.

To ensure greater awareness of the Center's work on the part of policy makers unfamiliar with our activities, we have actively begun disseminating research results in formats designed especially for policy makers (i.e., written in non-scholarly, layman's language). During the past year, the Center's quarterly magazine, *East-West Perspectives*, was named (along with magazines from such prestigious universities as Harvard and MIT) one of the ten best educational magazines in the United States and Canada by the Council for Advancement and Support of Education (CASE).

One major objective of the Center during 1980 was the improvement of student involvement in Center programs. Toward this end, a major Center-wide study was conducted on the nature and goals of the student programs in the institutes and Open Grants. A number of the committee's recommendations were implemented during the year, while others are being discussed further prior to implementation.

Forty-six professional participants from the People's Republic of China were involved in Center programs during FY 1980. The initiative to bring the first degree students from the People's Republic of China was taken in July 1980 when a delegation from the Ministry of Agriculture led by Minister Huo Shilian visited the Center and expressed great interest in sending Chinese students to the Center. The first group is expected to arrive at the Center in the summer or fall of 1981.

The performance of each institute, as well as the Center as a whole, is regularly reviewed by the East-West Center's Board of Governors and its International Advisory Panel.

During 1980, Kenneth Char, Vice-Chairman of Aloha Airlines, was elected Chairman of the Board to succeed Mary Bitterman, who resigned from the Board to become director of the Voice of America.

Two new members, Yoshimori Maeda, Co-Chairman of the U.S.-Japan Conference on Cultural and Educational Interchange, and George Chaplin, Editor-in-Chief of the *Honolulu Advertiser*, also joined the Board, replacing Masaru Ibuka, Honorary Chairman of Sony Corporation, and Dr. Bitterman.

The Board of Governors continued to work closely with Center staff in FY 80 to ensure that program activities and research projects reflect an overall standard of academic excellence and quality. We are very grateful for their help and advice during the past year.

We move into FY 1981, then, proud of our achievements this past year, yet determined to further improve on that performance in the coming year.



Lee-Jay Cho
President Pro Tem

East-West Center Participants by Country
October 1, 1979 - September 30, 1980

	Fellows	Professional Associates	Degree Students	Total
Afghanistan		3	6	9
Australia	8	36	9	53
Bangladesh		18	4	22
Burma	1			1
China				
<i>Mainland</i>	2	44		46
<i>Taiwan</i>	1	12	15	28
Cook Islands		3		3
Fiji	1	24	4	29
Guam	1	6	3	10
Hong Kong		13	13	26

	Fellows	Professional Associates	Degree Students	Total
India	4	49	19	72
Indonesia	5	102	10	117
Iran	1	5	3	9
Japan	4	45	13	62
Kiribati		3		3
Korea	6	48	23	77
Malaysia		47	15	62
Micronesia		14	6	20
Nauru		1		1
Nepal		16	7	23
New Caledonia		3		3
New Zealand	7	35	11	53
Niue		1		1

	Fellows	Professional Associates	Degree Students	Total
Pakistan	2	22	18	42
Papua New Guinea		13	5	18
Philippines	10	102	23	135
Samoa, American		4	3	7
Samoa, Western	2	10	1	13
Singapore	1	13	8	22
Soloman Islands	1	9		10
Sri Lanka	1	32	10	43
Thailand	4	116	27	147
Tonga	1	4		5
Tuvalu		2		2
Vanuatu		1		1
Vietnam		2		2

	Fellows	Professional Associates	Degree Students	Total
United States	72	354	131	557
Other	6	20		26
Total	141	1,232	387	1,760

Current Gifts, Grants, and Contracts

Year ended September 30, 1980

	General Operating Gifts			Restricted Gifts, Grants and Contracts	Total
	General	Cost Sharing	Donated Services		
Public Donors:					
American Samoa	\$ 7,500	\$ —	\$ —	\$ 2,000	\$ 9,500
Australia	—	—	1,845	44,200	46,045
China-Taiwan	20,000	—	—	—	20,000
Fiji Islands	5,000	—	—	6,192	11,192
Guam	15,000	—	—	—	15,000
India	—	—	3,337	—	3,337
Indonesia	49,694	—	5,493	—	55,187
Iran	—	200	5,280	—	5,480
Japan	—	—	1,381	—	1,381
Malaysia	25,000	—	5,360	—	30,360
Micronesia	5,000	—	—	—	5,000
N. Marianas	—	—	5,603	—	5,603
New Zealand	9,748	—	15,276	—	25,024

	General Operating Gifts			Restricted Gifts, Grants and Contracts	Total
	General	Cost Sharing	Donated Services		
Pakistan	2,870	—	—	—	2,870
Philippines	—	—	75,270	—	75,270
Singapore	—	— (1,404)	— (1,404)
Thailand	50,000	—	46,695	—	96,695
Tonga	—	—	—	150	150
Trust Territory of Pacific	—	—	1,355	—	1,355
United Nations	—	—	37,785	43,120	80,905
United States	—	19,934	64,232	1,095,388	1,179,554
Total Public Donors	189,812	20,134	267,508	1,191,050	1,668,504

Current Gifts, Grants, and Contracts

Year ended September 30, 1980

	General Operating Gifts			Restricted Gifts, Grants and Contracts	Total
	General	Cost Sharing	Donated Services		
Private Donors:					
American Geological Inst.	—	5,298	—	—	5,298
Korean Traders Assoc.	—	8,034	—	—	8,034
Population Council	—	875	8,217	—	9,092
Mahidol University	—	1,000	—	—	1,000
Kettering Research Lab	—	2,713	14,360	—	17,073
Asia Foundation	—	6,506	5,951	31,372	43,829
Management Sci. for Health	—	4,432	7,367	—	11,799
Inst. of Behavioral Sciences	—	4,000	—	—	4,000
Toray Fdn./Gakushuin Univ.	—	455	944	—	1,399
Open University	—	1,760	—	—	1,760
Agriculture Dev. Council	—	900	—	—	900
Susan O'Connor	—	2,500	—	—	2,500
Rosemary Agquino	—	—	8,000	—	8,000
Center for Int'l. Research Coop.	—	—	4,609	—	4,609
Mandeno, Chitty & Bell, Inc.	—	—	13,000	—	13,000

	General Operating Gifts			Restricted Gifts, Grants and Contracts	Total
	General	Cost Sharing	Donated Services		
Int'l. Energy Dev. Corp.	—	—	2,153	—	2,153
Ford Foundation	—	—	9,741	—	9,741
German Fdn. for Int'l. Dev.	—	—	28,405	—	28,405
Joan M. Dunn	—	—	2,100	—	2,100
University of Hawaii	—	—	4,508	—	4,508
UCLA	—	—	2,635	—	2,635
University of Houston	—	—	4,185	—	4,185
Arthur F. Dunn	—	—	2,100	—	2,100
T.M. Ishii-Anderson	—	—	2,161	—	2,161
Australia Univ. Fund	—	—	5,784	—	5,784
Gene Wasosky	—	—	2,100	—	2,100
Kathleen R. Wasosky	—	—	2,100	—	2,100
Derek J. Overton	—	—	2,165	—	2,165
ESCAP, Thailand	—	—	2,306	—	2,306
Ann Kuberski	—	—	3,043	—	3,043
Language Inst. of Japan	—	—	2,822	—	2,822
Fulbright-Hayes	—	—	4,232	—	4,232
Bogor Agricultural Univ.	—	—	13,200	—	13,200

	General Operating Gifts			Restricted Gifts, Grants and Contracts	Total
	General	Cost Sharing	Donated Services		
Univ. of Western Ontario	—	—	3,166	—	3,166
Ofc. of Env. Prot., Beijing, China	—	—	4,543	—	4,543
University Sains Malaysia	—	—	3,439	—	3,439
Univ. of Calif.-Berkeley	—	—	9,288	—	9,288
Univ. of Rhode Island	—	—	7,500	—	7,500
State College Victoria-Rusden	—	—	12,125	—	12,125
S. Pacific Commission	—	—	9,903	—	9,903
New Zealand Commission on the Environment	—	—	3,449	—	3,449
Social Welfare & Dev. Ctr.	—	—	3,491	—	3,491
UNFPA	—	—	19,594	—	19,594
Asian Mass Communication Research & Infor. Ctr.	—	—	15,136	—	15,136
Pacific Island News Assoc.	—	—	11,846	—	11,846
Int'l. Cultural Soc. of Korea	—	—	10,732	—	10,732
Princeton University	—	—	4,329	—	4,329
Indian Broadcasting Author.	—	—	5,209	—	5,209

	General Operating Gifts			Restricted Gifts, Grants and Contracts	Total
	General	Cost Sharing	Donated Services		
Wavnambool Inst. of Adv. Ed.	—	—	10,087	—	10,087
Amoco Int'l. Oil Co.	—	—	2,036	—	2,036
Dalhousie University	—	—	20,152	—	20,152
University of Miami	—	—	2,794	—	2,974
UN Development	—	—	8,000	—	8,000
Elec. Power Rsrch Ctr.	—	—	5,877	—	5,877
Inst. of Env. Rsrch Ctr. Chulalong	—	—	33,600	—	33,600
United Nations ENV. Program	—	—	13,462	—	13,462
Danforth Foundation	—	—	3,480	—	3,480
Hoso Bunka Foundation	—	—	5,000	—	5,000
New Zealand Forestry Svc.	—	—	3,750	—	3,750
PT Indoconsult	—	—	5,080	—	5,080
Mineral Tech Dev. Ctr.	—	—	3,208	—	3,208
Western Washington Univ.	—	—	2,298	—	2,298
Sara S. Marr	—	—	2,133	—	2,133
Cheryl Pendleton	—	—	2,233	—	2,233
Robert Voruz	—	—	3,043	—	3,043

	General Operating Gifts			Restricted Gifts, Grants and Contracts	Total
	General	Cost Sharing	Donated Services		
SEAFDEC	—	—	3,500	—	3,500
Lin Sien Chia	—	—	4,400	—	4,400
Robert Scanlan	—	—	2,053	—	2,053
Richard Baldauf	—	—	3,099	—	3,099
John Utendale	—	—	2,264	—	2,264
Ernesto Terrado	—	—	7,039	—	7,039
Kellogg Foundation	—	—	4,506	—	4,506
Korea Adv. Inst. of Science	—	—	3,400	—	3,400
Diane DeTerra	—	—	4,840	—	4,840
Norman Dinges	—	—	19,854	—	19,854
Marie D. Strazar	—	—	3,399	—	3,399
Pierre Revel	—	—	2,115	—	2,115
Edward Dommen	—	—	3,188	—	3,188
Nazir Ahmad	—	—	3,206	—	3,206
John A. Bisazza	—	—	2,640	—	2,640
A. Didrick Castberg	—	—	6,000	—	6,000
Benjamin Cer. Gabriel	—	—	7,500	—	7,500

	General Operating Gifts			Restricted Gifts, Grants and Contracts	Total
	General	Cost Sharing	Donated Services		
Ronny Adhikarga	—	—	3,200	—	3,200
Stewart Fraser	—	—	7,171	—	7,171
Kyoto University	—	—	2,501	—	2,501
Anne Hines	—	—	2,488	—	2,488
Ford Foundation	—	—	—	18,408	18,408
Rockefeller Foundation	—	—	—	15,000	15,000
Saga Corporation	—	—	—	1,800	1,800
AMEXCO	—	—	—	1,800	1,800
Japan Society of Air Pollution	—	—	—	841	841
Int'l. Bank for Reconstruction	—	—	—	10,000	10,000
Exxon	—	—	—	31,000	31,000
Australia University Fund	—	—	—	1,273	1,273
First Hawaiian Bank	—	—	—	1,500	1,500
Misc. Private Donors	—	2,428	231,865	1,789	236,232
Total Private Donors	—	40,901	738,399	114,783	894,083
Total	\$189,812	\$61,035	\$1,005,907	\$1,305,833	\$2,562,587
Total for last year	\$237,054	\$53,283	\$ 889,564	\$2,515,051	\$3,694,952

Current Funds Revenues, Expenditures, and Other Changes
Years ended September 30, 1980 and 1979

	Current Funds September 30, 1980			Current Funds September 30, 1979		
	General Operating	Restricted Operating	Total	General Operating	Restricted Operating	Total
Revenues:						
Federal appropriation	\$14,667,000	\$ —	\$14,667,000	\$13,500,000	\$ —	\$13,500,000
Gifts:						
General	189,812	—	189,812	237,054	—	237,054
Cost sharing	61,035	—	61,035	53,283	—	53,283
Donated services	1,005,907	—	1,005,907	889,564	—	889,564
Contracts and grants:						
Federal	—	1,466,781	1,466,781	—	1,045,357	1,045,357
Other	—	175,590	175,590	—	287,128	287,128
Auxilliary enterprises	155,096	—	155,096	169,995	—	169,995
Other	167,222	—	167,222	123,378	—	123,378
Total current revenues	16,246,072	1,642,371	17,888,443	14,973,274	1,332,485	16,305,759

	Current Funds September 30, 1980			Current Funds September 30, 1979		
	General Operating	Restricted Operating	Total	General Operating	Restricted Operating	Total
Expenditures:						
Education, re- search and train- programs:						
Communication Institute	1,904,874	58,972	1,963,846	2,102,466	83,627	2,186,093
Cultural Learning Institute	2,116,648	10,853	2,127,501	1,961,210	25,908	1,987,118
Resource Systems Institute	2,108,288	406,308	2,514,596	2,171,661	146,948	2,318,609
Population Institute	1,780,729	1,031,413	2,812,142	1,737,689	1,034,059	2,771,748
Environment and Policy Institute	1,832,205	50,451	1,882,656	1,096,913	27,277	1,124,190
Open grants	1,752,740	53,652	1,806,392	1,639,329	1,687	1,641,016
Center-wide seminars	—	—	—	52,300	7,889	60,189
Education dis- semination service	356,165	—	356,165	410,539	—	410,539

	Current Funds September 30, 1980			Current Funds September 30, 1979		
	General Operating	Restricted Operating	Total	General Operating	Restricted Operating	Total
Auxiliary services	858,968	—	858,968	813,581	—	813,581
	12,710,617	1,611,649	14,322,266	11,985,688	1,327,395	13,313,083
Program direction, administration and institute support:	3,868,523	30,722	3,899,245	3,399,509	5,090	3,404,599
Total current expenditures	16,579,140	1,642,371	18,221,511	15,385,197	1,332,485	16,717,682

	Current Funds September 30, 1980			Current Funds September 30, 1979		
	General Operating	Restricted Operating	Total	General Operating	Restricted Operating	Total
Other transfers and per additions (deductions):						
Excess of current restricted awards (expenditures) over expendi- tures (awards)	—	(567,582)	(567,582)	—	954,339	954,339
Unrestricted funds allocated to plant funds	—	—	—	(400,000)	—	(400,000)
Indirect costs recovered	231,044	—	231,044	223,778	—	223,778
Amortization of organization costs	(19,550)	—	(19,550)	(26,068)	—	(26,068)
Net Increase (de- crease) in equity in publishing funds	(73,119)	—	(73,119)	(32,935)	—	(32,935)
Net Increase (decrease) In fund balances	\$(194,693)	\$(567,582)	\$(762,275)	\$(647,148)	\$954,339	\$307,191

Appropriations

A summary statement of appropriations by major categories of operations, scholarships and grants, and capital improvements is presented below. In Fiscal Year 1972-73 the categories were changed to education, research and training programs, and program direction, administration, and institutional support services.

Summary Statement of Funds Fiscal Year 1961-1980

Appropriations	Operations	Scholarships and Grants	Capital Improvements	Total
FY 1961	\$ 338,895	\$ 1,500,130	\$8,160,975	\$10,000,000
FY 1962	759,925	2,540,075	—	3,300,000
FY 1963	1,460,000	5,425,000	1,455,000	8,340,000
FY 1964	1,786,600	3,313,400	—	5,100,000
FY 1965	1,814,700	3,485,300	—	5,300,000
FY 1966	2,000,000	3,800,000	—	5,800,000
FY 1967	2,100,000	3,700,000	250,000	6,050,000
FY 1968	1,956,500	3,263,500	—	5,220,000
FY 1969	1,941,400	3,318,600	—	5,260,000
FY 1970	1,941,400	3,318,600	—	5,260,000

Appropriations	Operations	Scholarships and Grants	Capital Improvements	Total
FY 1971	2,588,536	3,102,600	(75,300)	5,615,636
FY 1972	1,543,864	3,439,000	—	4,982,864
FY Total	\$20,231,820	\$40,206,205	\$9,790,475	\$70,228,500

	Education, Research, and Training	Program Direction, Administration, and Institute Support	Total
FY 1973	\$ 4,956,396	\$1,243,604	\$ 6,200,000
FY 1974	5,485,000	1,440,000	6,925,000
FY 1975	5,602,000	1,798,000	7,400,000
FY 1976	8,433,000	2,917,000	11,350,000
(Includes Transition Quarter 15 month period)			
FY 1977	7,515,000	2,485,000	10,000,000
FY 1978	9,200,839	2,999,161	12,200,000
FY 1979	10,005,000	3,495,000	13,500,000
FY 1980	11,590,411	3,076,589	14,667,000
	Grand Total		\$152,470,500

East-West Center Officials

President Pro Tem

Lee-Jay Cho

Institute Directors/Dean

Keith E. Adamson
Director
Population Institute (Acting)

Verner Bickley
Director
Culture Learning Institute

Harrison Brown
Director
Resource Systems Institute

Jack Lyle
Director
Communication Institute

William H. Matthews
Director
Environment and Policy Institute

Sumi Y. Makey
Dean
Student Affairs and Open Grants

President's Staff

Richard S. Takasaki
Vice President for Administration
and Corporate Treasurer

Robert B. Hewett
Special Assistant to the President
and Corporate Secretary

Gordon R. Ring
Assistant to the President and
Assistant Corporate Secretary

H. Donald Winkler
Executive Administrator for Public
Affairs

Leonard C. Sippel
Finance and Management Systems
Officer and Assistant Corporate Treasurer

Board of Governors

As of June 1, 1981

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EWC Chairman of the Board
Vice Chairman,
Aloha Airlines
Honolulu, Hawaii

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EWC Vice Chairman of the Board
Professor, Saha Institute of
Nuclear Physics
Calcutta, India

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San Diego, California

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Honolulu, Hawaii

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Minister of Education and Culture
Manila, Philippines

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Hogan & Hartson Law Firm
Washington, D.C.

George S. Kanahele
International Business Consultant
Honolulu, Hawaii

Yoshinori Maeda
Co-chairman, U.S.-Japan Conference
on Cultural and Educational
Interchange
Tokyo, Japan

Ratu Sir Kamisese K.T. Mara
Prime Minister of Fiji
Suva, Fiji

Russell K. Okata
Director
Hawaii Government Employees
Association
Honolulu, Hawaii

Dwight H. Perkins
Director, Institute for
International Development
Harvard, University
Cambridge, Massachusetts

Tai Yu-lin
Director, Regional Language Centre
Singapore

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Chairman, Julia M. Walsh & Sons, Ltd.
Washington, D.C.

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Professor of Economics
University of Wisconsin Center
for Development
Madison, Wisconsin

Ex-Officio

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Governor, State of Hawaii

Jay Gildner
Acting Associate Director
International Communication Agency
Washington, D.C.

Fujio Matsuda
President, University of Hawaii

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Director, United Nations
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Chief, Development Programme
Asia & Pacific Region
UNCTAD
Geneva 10, Switzerland

THE EAST-WEST CENTER—officially known as the Center for Cultural and Technical Interchange Between East and West—is a national educational institution established in Hawaii by the U.S. Congress in 1960 to promote better relations and understanding between the United States and the nations of Asia and the Pacific through cooperative study, training, and research. The Center is administered by a public, nonprofit corporation whose international Board of Governors consists of distinguished scholars, business leaders, and public servants.

Each year more than 1,500 men and women from many nations and cultures participate in Center programs that seek cooperative solutions to problems of mutual consequence to East and West. Working with the Center's multidisciplinary and multicultural staff, participants include visiting scholars and researchers: leaders and professionals from the academic, government, and business communities; and graduate degree students, most of whom are enrolled at the University of Hawaii. For each Center participant from the United States, two participants are sought from the Asian and Pacific area.

Center programs are conducted by institutes addressing problems of communication, culture learning, environment and policy, population, and resource systems. A limited number of "open" grants are available to degree scholars and research fellows whose academic interests are not encompassed by institute programs.

The U.S. Congress provides basic funding for Center programs and a variety of awards to participants. Because of the cooperative nature of Center programs, financial support and cost-sharing are also provided by Asian and Pacific governments, regional agencies, private enterprise and foundations. The Center is on land adjacent to and provided by the University of Hawaii.

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